



Sherry Porter, Chair, Board of Directors

Sherry Porter became the NSLC's Chair of the Board in 2010.

Sherry has had an extensive business and retail career and is an accomplished Board Director. Sherry has held a number of senior retail positions including the Director of Public Affairs for Sobeys Inc., Vice President, Public Affairs and Marketing for Nova Scotia Power Inc., Vice President of Corporate and Government Affairs at Shoppers Drug Mart Ltd. She also served as President and CEO of the Canadian Association of Chain Drug Stores and was a partner with Caldwell Partners International. Sherry also established a very successful strategic consulting business where she advised clients such as Shoppers Drug Mart.

Sherry has significant Board experience and is Chair of the Board of Directors of the QEII Foundation and is a Board member of the Nova Scotia Agriculture College Foundation. Sherry is also a committed volunteer with many organizations including serving as past Chair of Board of Directors of Pier 21 and was a member of the Board of the Canadian Breast Cancer Foundation.

Sherry holds a B.Sc from the University of Maine. She was appointed to the NSLC Board in April 2010 for a five-year term.



Joe MacDonald, Director

Joe is a senior university administrator and educator who serves as Director of Government Relations at St. Francis Xavier University.

Joe's career at St. Francis Xavier includes being the Director of Recreational Services, the Manager of the Bachelor of Education program and the Dean of

Students in addition to his current role. Joe began his career as a public school teacher in Halifax.

Joe has served extensively in a volunteer capacity in numerous provincial and national sporting organizations including the Nova Scotia Canada Games group, the Atlantic University Athletic Association and the Canadian Intramural Recreation Association.

Joe brings to the Board governance experience from his volunteer work and a great understanding of young adults. He serves as chair of the NSLC's Intelligent Consumption Committee and is a member of the NSLC Governance and HR Committees.

Joe holds a B.Sc from Saint Francis Xavier University, a B.Ed and a Master's of Science from the University of Saskatchewan. He was appointed to the NSLC Board in April 2007 for a five-year term.



Rachel Martin, Director

Rachel Martin is a Chartered Accountant and entrepreneur who owns and runs a leasing company.

Rachel has more than 15 years of experience in both professional accounting practice and private industry. Rachel's career also includes experience in consulting and teaching in both accounting and business ethics.

Rachel serves as Chair of the Board's Governance and HR Committee and is a member of the NSLC's Audit Committee. Rachel is a graduate of Mount Saint Vincent University and Dalhousie University. Rachel was appointed to the NSLC Board in September 2008 for a three-year term.



Paula Minnikin, Director

Paula Minnikin is an executive and entrepreneur in the information technology industry and owns her own IT consulting company. Her career also includes senior executive roles with several Nova Scotia technology companies including serving as Chief Information Officer for the global engineering firm Jacques Whitford.

A resident of Halifax, Paula serves as Chair of the NSLC's Governance and HR Committees. Paula is a graduate of Carleton University and has a keen interest in youth and amateur sport. Initially appointed to the Board in 2001, Paula was reappointed to a five-year term in 2008.



Frank Elliott, Director

Frank Elliott is an entrepreneur and businessman who is a lifelong resident of Cumberland County. Frank's background is in the retail and services industries where he owns and operates a number of businesses.

Frank has a long record of community involvement which includes 14 years as a member (including six as Chair) of the Amherst Police Commission.

Frank was appointed to the NSLC Board in January 2004 and re-appointed for a five-year term in 2008. Frank serves as a member of the NSLC Audit Committee.



John Biddle, Director

John Biddle, a resident of Bridgewater, is a Certified Management Accountant and is retired from CIBC Wood Gundy. John's extensive business experience in the investment field and his experience as a CMA brings senior business management knowledge to the Board.

John's career also included a number of internal audit roles including a position at High Liner Foods. John is the Chair of the Health Services Foundation of the South Shore and a member of the Audit Committee of the South Shore Regional School Board.

John is a member of the NSLC Audit Committee and the Intelligent Consumption Committees of the Board. John was appointed to the Board in April 2007 for a five-year term.



John Carter, Director

John Carter is a Chartered Account who recently retired as a Partner with Ernst & Young out of their New York Office where he served as Americas Director of Conflict Management.

John's more than 30 year accounting career included numerous senior positions since becoming a Partner at Ernst & Young in 1981. These have included serving as Managing Partner for both the Halifax office and for Atlantic Canada; and serving as the Director of Conflict Management for Canada out of Ernst & Young's Toronto office.

John is a graduate of Acadia University. He was appointed to the NSLC Board for a four-year term in July 2010. John Chairs the Board's Audit Committee and serves on the Governance and HR Committees.



Margaret MacDonald, Non-voting Director

Deputy Minister of Finance — Nova Scotia

Margaret MacDonald was appointed Deputy Minister of the Department of Finance in November 2010. Prior to this appointment, she was the first Deputy Minister of the new Department of Labour & Workforce Development in 2008, and Deputy Minister of Treasury and Policy Board. Margaret was a senior solicitor with the Department of Justice and legal advisor to a number of government departments, including Natural Resources and Finance. Prior to joining the Department of Justice, Margaret practiced for five years with a private law firm.

Margaret is a graduate of St. F. X. University and Dalhousie Law School, and a member of the Nova Scotia Barristers Society and the Canadian Bar Association.